

#### **BOUYGUES GROUP CONSOLIDATED FINANCIAL STATEMENTS**

## Consolidated balance sheet (€ million)

		31/03/2024	31/12/2023	31/03/2023				
ASSETS	Note	net	net	net <sup>a</sup>				
Property, plant and equipment		9,538	9,365	9,399				
Right of use of leased assets		2,829	2,835	2,514				
Intangible assets		3,677	3,717	3,941				
Goodwill	3.1	12,657	12,658	12,643				
Investments in joint ventures and associates	3.2	1,782	1,758	1,738				
Other non-current financial assets		981	945	592				
Deferred tax assets		519	511	535				
NON-CURRENT ASSETS		31,983	31,789	31,362				
Inventories		3,021	2,924	3,278				
Advances and down-payments made on orders		446	408	436				
Trade receivables		9,458	9,700	9,450				
Customer contract assets		6,208	5,610	5,952				
Current tax assets		268	236	271				
Other current receivables and prepaid expenses		4,595	4,481	4,880				
Cash and cash equivalents	7	4,072	5,548	3,403				
Financial instruments - Hedging of debt	7	36	29	178				
Other current financial assets		15	21	29				
CURRENT ASSETS		28,119	28,957	27,877				
Held-for-sale assets and operations								
TOTAL ASSETS		60,102	60,746	59,239				
LIABILITIES AND SHAREHOLDERS' EQUITY	Note	31/03/2024	31/12/2023	31/03/2023 °				
Share capital	4	379	382	375				
Share premium and reserves		12,041	11,086	11,796				
Translation reserve		11	23	78				
Treasury shares		(49)	(123)	(70)				
Net profit/(loss) attributable to the Group	11	(146)	1,040	(134)				
SHAREHOLDERS' EQUITY ATTRIBUTABLE TO THE GROUP		12,236	12,408	12,045				
Non-controlling interests		1,729	1,704	1,728				
SHAREHOLDERS' EQUITY		13,965	14,112	13,773				
Non-current debt	6.1/7	10,668	10,644	11,260				
Non-current lease obligations		2,456	2,454	2,117				
Non-current provisions	5.1	2,402	2,396	2,267				
Deferred tax liabilities		751	783	734				
NON-CURRENT LIABILITIES		16,277	16,277	16,378				
Current debt	6.1/7	580	532	530				
Current lease obligations		562	563	501				
Current tax liabilities		365	346	353				
Trade payables		10,404	11,006	10,663				
Customer contract liabilities		8,072	7,724	7,246				
Current provisions	5.2	1,915	2,002	1,818				
Other current liabilities		7,361	7,507	7,395				
Overdrafts and short-term bank borrowings	7	584	641	565				
Financial instruments - Hedging of debt	7	1	11	5				
Other current financial liabilities		16	25	12				
CURRENT LIABILITIES		29,860	30,357	29,088				
Liabilities related to held-for-sale operations								
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		60,102	60,746	59,239				
NET SURPLUS CASH/(NET DEBT)	7/11	(7,725)	(6,251)	(8,779)				
The effects of the Equans final nurchase price allocation are presented in Note 3.1 to the consolidated financial statements								

<sup>(</sup>a) The effects of the Equans final purchase price allocation are presented in Note 3.1 to the consolidated financial statements.

## Consolidated income statement (€ million)

		First qua	Full year	
	Note	2024	2023	2023
SALES a	8/11	12,314	12,007	56,017
Other revenues from operations		14	10	39
Purchases used in production		(5,425)	(5,320)	(25,721)
Personnel costs		(3,620)	(3,385)	(14,439)
External charges		(2,620)	(2,671)	(11,003)
Taxes other than income tax		(255)	(251)	(629)
Net charges for depreciation, amortisation and impairment losses on property, plant and equipment				
and intangible assets		(526)	(518)	(2,328)
Net charges for depreciation, amortisation and impairment losses on right of use of leased assets		(144)	(138)	(577)
Charges to provisions and other impairment losses, net of reversals due to utilisation		26	(4)	(334)
Change in production and property development inventories		(37)	2	(95)
Other income from operations <sup>b</sup>		447	541	2,546
Other expenses on operations		(171)	(287)	(1,168)
CURRENT OPERATING PROFIT/(LOSS)	9/11	3	(14)	2,308
Other operating income			10	111
Other operating expenses		(42)	(34)	(306)
OPERATING PROFIT/(LOSS)	9/11	(39)	(38)	2,113
Financial income		47	18	101
Financial expenses		(99)	(87)	(387)
INCOME FROM NET SURPLUS CASH/(COST OF NET DEBT)		(52)	(69)	(286)
Interest expense on lease obligations	11	(25)	(18)	(87)
Other financial income		30	23	113
Other financial expenses		(27)	(34)	(164)
Income tax	10	(7)	(3)	(547)
Share of net profits/(losses) of joint ventures and associates	3.2/11	(4)	15	59
Net profit/(loss) from continuing operations		(124)	(124)	1,201
Net profit/(loss) from discontinued operations				
NET PROFIT/(LOSS)		(124)	(124)	1,201
Net profit/(loss) attributable to the Group	11	(146)	(134)	1,040
Net profit/(loss) attributable to non-controlling interests		22	10	161
BASIC EARNINGS PER SHARE FROM CONTINUING OPERATIONS ATTRIBUTABLE TO				
THE GROUP (€)		(0.39)	(0.36)	2.77
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS ATTRIBUTABLE TO				
THE GROUP (€)		(0.39)	(0.36)	2.77
(a) Of which sales generated abroad		5,940	5,617	28,267
(b) Of which reversals of unutilised provisions/impairment losses & other items		87	76	338

# Consolidated statement of recognised income and expense (€ million)

	First q	uarter	Full year
	2024	2023	2023
NET PROFIT/(LOSS)	(124)	(124)	1,201
Items not reclassifiable to profit or loss			
Actuarial gains/losses on post-employment benefits	(9)		(71)
Remeasurement of investments in equity instruments	1	2	(5)
Net tax effect of items not reclassifiable to profit or loss	2	(2)	13
Share of non-reclassifiable income and expense of joint ventures and associates		1	
Items reclassifiable to profit or loss			
Translation adjustments	(13)	4	(48)
Remeasurement of hedging assets	11	(25)	(95)
Net tax effect of items reclassifiable to profit or loss	2	6	23
Share of reclassifiable income and expense of joint ventures and associates	4	(11)	(48)
INCOME AND EXPENSE RECOGNISED DIRECTLY IN EQUITY	(2)	(25)	(231)
TOTAL RECOGNISED INCOME AND EXPENSE	(126)	(149)	970
Recognised income and expense attributable to the Group	(149)	(158)	819
Recognised income and expense attributable to non-controlling interests	23	9	151

## Consolidated statement of changes in shareholders' equity (€ million)

	Share capital and share premium	Reserves related to capital and retained earnings	Consolidated reserves and profit/(loss)	Treasury shares	Items recognised directly in equity	TOTAL ATTRIBU- TABLE TO THE GROUP	Non- controlling interests	TOTAL
POSITION AT 31 DECEMBER 2022	2,567	3,176	5,637	(54)	886	12,212	1,720	13,932
Movements during the first quarter of 2023								
Net profit/(loss)			(134)			(134)	10	(124)
Income and expense recognised								
directly in equity					(24)	(24)	(1)	(25)
Total recognised income and expense b			(134)		(24)	(158)	9	(149)
Capital and reserves transactions, net								
Acquisitions and disposals of treasury shares			7	(16)		(9)		(9)
Acquisitions and disposals with no change								
of control			(5)			(5)		(5)
Dividend paid								
Share-based payments			3			3		3
Other transactions (changes in scope of								
consolidation, other transactions with								
shareholders, and miscellaneous items)			2			2	(1)	1
POSITION AT 31 MARCH 2023	2,567	3,176	5,510	(70)	862	12,045	1,728	13,773
Movements from April to December 2023								
Net profit/(loss)			1,174			1,174	151	1,325
Income and expense recognised								
directly in equity					(197)	(197)	(9)	(206)
Total recognised income and expense b			1,174		(197)	977	142	1,119
Capital and reserves transactions, net	179	(180)	180		· · ·	179		179
Acquisitions and disposals of treasury shares		, ,	(1)	(53)		(54)		(54)
Acquisitions and disposals with no change				()		ζ- /		ν- ,
of control			(192)			(192)	1	(191)
Dividend paid			(671)			(671)	(73)	(744)
Share-based payments			18			18	1	19
Other transactions (changes in scope of								
consolidation, other transactions with								
shareholders, and miscellaneous items)			106			106	(95)	11
POSITION AT 31 DECEMBER 2023	2,746	2,996	6,124	(123)	665	12,408	1,704	14,112
Movements during the first quarter of 2024	, -	,	-,	( -,		,	, -	,
Net profit/(loss)			(146)			(146)	22	(124)
Income and expense recognised			(2.0)		a	, ,		()
directly in equity					(3)	(3)	1	(2)
Total recognised income and expense b			(146)		(3)	(149)	23	(126)
Capital and reserves transactions, net	(99)		(1-10)	102	(5)	3		3
Acquisitions and disposals of treasury shares	(33)		1	(28)		(27)		(27)
Acquisitions and disposals with no change				(20)		(27)		(27)
of control			(2)			(2)	1	(1)
Dividend paid			(4)			(2)		(+)
Share-based payments			1			1		1
Other transactions (changes in scope of						1		1
consolidation, other transactions with								
shareholders, and miscellaneous items)	(1)		3			2	1	3
POSITION AT 31 MARCH 2024	2,646	2,996	5,981	(49)	662	12,236	1,729	13,965
(a) Change in translation receive:	2,040	2,330	3,361	(43)	002	12,230	1,723	13,303

(a) Change in translation reserve:

	Non-controlling			
	Attributable to:	Group	interests	Total
Controlled companies		(13)		(13)
Investments in joint ventures and associates				
		(13)		(13)

<sup>(</sup>b) See statement of recognised income and expense.

### Consolidated cash flow statement (€ million)

		First qua	rter	Full year
	Note	2024	2023	2023
I - CASH FLOW FROM CONTINUING OPERATIONS				
A - NET CASH GENERATED BY/(USED IN) OPERATING ACTIVITIES				
Net profit/(loss) from continuing operations		(124)	(124)	1,201
Adjustments:				
Share of profits/(losses) of joint ventures and associates, net of dividends received		11	(8)	35
Dividends from non-consolidated companies				(7)
Net charges to/(reversals of) depreciation, amortisation, impairment of property, plant and				
equipment and intangible assets, and non-current provisions		520	527	2,354
Net charges to amortisation and impairment expense and other adjustments to right of use of leased assets		144	123	561
Gains and losses on asset disposals		(17)	(15)	(216)
Income taxes, including uncertain tax positions		7	3	547
Income taxes paid		(51)	(75)	(516)
Other income and expenses with no effect on cash generated by operating activities		(13)	(4)	(104)
CASH FLOW AFTER INCOME FROM NET SURPLUS CASH/COST OF NET DEBT, INTEREST EXPENSE ON				
LEASE OBLIGATIONS AND INCOME TAXES PAID	11	477	427	3,855
Reclassification of income from net surplus cash/cost of net debt and interest expense on lease				
obligations		77	87	373
Changes in working capital requirements related to operating activities (including current impairment	4.4	(055)	(040)	4.440
and provisions) a	11	(966)	(819)	1,148
NET CASH GENERATED BY (USED IN) OPERATING ACTIVITIES		(412)	(305)	5,376
B - NET CASH GENERATED BY/(USED IN) INVESTING ACTIVITIES	11	(656)	(702)	(2,572)
Purchase price of property, plant and equipment and intangible assets  Proceeds from disposals of property, plant and equipment and intangible assets	11 11	(656) 23	(702) 79	455
Net liabilities related to property, plant and equipment and intangible assets	11	(103)	(104)	(92)
Purchase price of non-consolidated companies and other investments		(20)	(9)	(97)
Proceeds from disposals of non-consolidated companies and other investments		2	4	13
Net liabilities related to non-consolidated companies and other investments				78
Purchase price of investments in consolidated activities		(2)	(24)	(51)
Proceeds from disposals of investments in consolidated activities		, ,	52	246
Net liabilities related to consolidated activities		2	(3)	(96)
Other effects of changes in scope of consolidation: cash of acquired and divested companies	7		3	98
Other cash flows related to investing activities: changes in loans, dividends received from non-				
consolidated companies	1	(18)	(3)	(309)
NET CASH GENERATED BY/(USED IN) INVESTING ACTIVITIES		(772)	(707)	(2,327)
C - NET CASH GENERATED BY/(USED IN) FINANCING ACTIVITIES				
Capital increases/(reductions) paid by shareholders and non-controlling interests and other		<b>/</b> >	()	()
transactions between shareholders		(55)	(65)	(183)
Dividends paid to shareholders of the parent company				(671)
Dividends paid by consolidated companies to non-controlling interests	7	23	(1 171)	(73)
Change in current and non-current debt  Repayment of lease obligations	11	(145)	(1,171) (144)	(1,680) (559)
Income from net surplus cash/cost of net debt and interest expense on lease obligations	11	(77)	(87)	(373)
Other cash flows related to financing activities	7	(77)	(3)	137
NET CASH GENERATED BY/(USED IN) FINANCING ACTIVITIES	· · ·	(254)	(1,470)	(3,402)
D - EFFECT OF FOREIGN EXCHANGE FLUCTUATIONS	7	19	2	(58)
CHANGE IN NET CASH POSITION (A + B + C + D)		(1,419)	(2,480)	(411)
NET CASH POSITION AT START OF PERIOD	7	4,907	5,318	5,318
Net cash flows	7	(1,419)	(2,480)	(411)
Non-monetary flows	,	(1):13)	(2) .00)	(122)
Held-for-sale operation				
NET CASH POSITION AT END OF PERIOD	7	3,488	2,838	4,907
II - CASH FLOWS FROM DISCONTINUED OPERATIONS			· · ·	·
NET CASH POSITION AT START OF PERIOD				
Net cash flows				
NET CASH POSITION AT END OF PERIOD				
(a) Definition of changes in working capital requirements related to operating activities: current assets	minus curre	nt liabilities e	veluding (i)	incomo tavos:

<sup>(</sup>a) Definition of changes in working capital requirements related to operating activities: current assets minus current liabilities, excluding (i) income taxes; (ii) receivables/liabilities related to property, plant and equipment and intangibles assets; (iii) current debt; (iv) current lease obligations; and (v) financial instruments used to hedge debt.