

Colas completes the acquisition of Suit-Kote Corporation, a leading road solutions specialist in the United States



Following the completion of the review process under U.S. antitrust regulations (the Hart-Scott-Rodino Antitrust Improvements Act) and the successful conclusion of discussions with the U.S. competition authorities, Colas Inc., the U.S. subsidiary of Colas, completed on October 20, 2026 the acquisition of 100% of the shares of Suit-Kote from the Suits family.

Specializing in the distribution of liquid asphalt, the production of emulsion blends, and pavement construction and preservation services across several northeastern U.S. states, Suit-Kote generated approximately US\$460 million in revenue in 2025.

The acquisition was completed on the basis of an enterprise value of US\$480 million. Following completion of the acquisition on October 20, 2026, Suit-Kote's results will be consolidated in the Group's financial statements as of December 31, 2026.

Colas will implement post-closing remedies and related measures required under the antitrust clearance process.

“ *The completion of this transaction marks a new milestone for Colas in the United States. Suit-Kote brings strong regional roots, recognized expertise in bituminous solutions, and activities that are highly complementary to our own. We will now focus on integrating the teams and on the development opportunities this combination will create across the northeastern United States, said **John Harrington**, Executive Vice President, United States.*

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This acquisition significantly strengthens our presence in the United States and reflects our strategy of targeted growth in markets where Colas has strong positions and significant development potential. We are very pleased to welcome the Suit-Kote teams to the Group, said **Pierre Vanstoflegatte**, Chief Executive Officer of Colas.

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This acquisition is in line with Colas' international development strategy in targeted geographies, particularly the United States, Northern Europe, and Germany. It strengthens the Group's industrial footprint in North America and notably enhances its position in the asphalt distribution market in the region.

Colas has been operating in North America for over 60 years. It employs 12,500 people and generated 26% of its revenue there at the end of 2025, making it the Group's second-largest market after France.



Colas (www.colas.com)

Colas, a subsidiary of the Bouygues Group, is a major player in the construction and maintenance of transportation infrastructure and urban development. Colas covers the entire value chain: from industrial production to service offerings, including construction work. Thanks to its local presence in some fifty countries on five continents, Colas achieved a consolidated revenue of €16 billion in 2025, 59% of which is outside France. With its 62,000 employees, a network of 2,000 operating units comprising 3,500 production units, and nearly 45,000 projects per year, Colas is the trusted partner of its customers. Colas maintains its pioneering, innovative and responsible spirit to connect people and foster the sustainable development of territories.

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