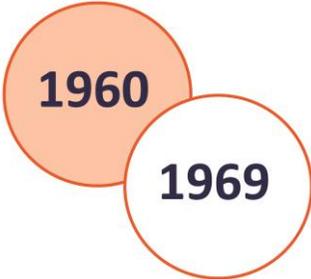
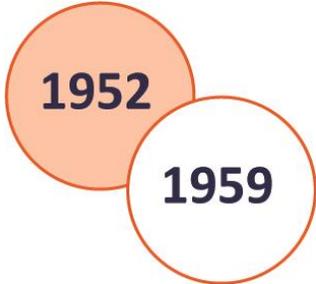


# DISCOVER THE HISTORY OF THE BOUYGUES GROUP



1952



Francis Bouygues

Francis Bouygues founds Entreprise Francis Bouygues, a Paris-based company specialising in industrial works and construction. He sets up design and methods departments and applies the

industrialization principles.

1956

The company starts property development with Stim.

1959

Founding of a subsidiary specialising in industrial precasting and the development of special concrete treatment processes (EPI).

1963



Le Minorange, the Group's in-house magazine

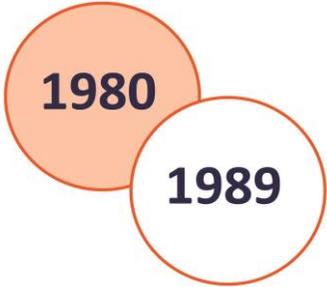
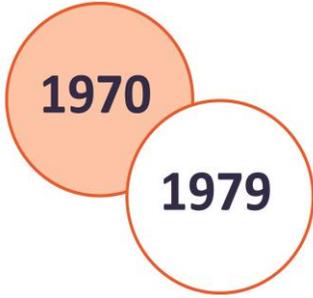
- Creation of the *Compagnons du Minorange* guild to promote an elite among site workers.
- Launch of the Group's in-house magazine.

1965

- Development of civil engineering and public works activities (engineering structures, earthworks, infrastructure, etc.).
- Founding of regional building and civil works subsidiaries that gradually cover the whole of France.

1968

- Bouygues moves to a new head office in Clamart, south-west of Paris.
- An information systems department is set up.



**1970** Bouygues is floated on the Paris stock exchange.

**1972**



The Bouygues logo

- International operations are launched with the Tehran Olympic complex (first prestressed concrete triangular truss).

- Creation of the Bouygues logo.
- Delivery of Parc des Princes stadium.
- A scientific department is set up.

**1974**



Paris Convention Center

- Establishment of Bouygues Offshore, specialised in oil and gas contracting (sold to Saipem in July 2002).
- Delivery of the Fiat Tower in La Défense business district (Paris).

- Delivery of Paris Convention Centre.

**1975** Founding of local foreign subsidiaries.

**1978** Founding of "Maison Bouygues" (catalogue homes), sold in 1990.

**1981**



Terminal 2  
Paris Charles de Gaulle Airport

Delivery of Terminal 2 of Paris Charles de Gaulle airport.

**1982**

Francis Bouygues is named "Manager of the Year" by the magazine *Le Nouvel Economiste*.

**1983**

- Delivery of Bubiyan Bridge in Kuwait.
- Delivery of the Inset University in Yamoussoukro in the Ivory Coast.

**1984**

- Delivery of Riyadh University in Saudi Arabia. The mere size of the project (1 million sq metres in the desert) and its successful completion within 40 months changed the face of the Group.
- Delivery of Dar-es-Salaam airport in Tanzania.
- Handover of the Les Halles complex (Paris).
- Delivery of the Elf Tower in La Défense business district.
- Bouygues acquires ETDE, specialising in energy supply and transmission, and Saur, France's third-largest water supply company. Saur was sold to PAI Partners on 15 February 2005, with the exception of its African subsidiaries.

**1985** Involvement in the new town centre of Saint-Quentin-en-Yvelines.

**1986**



Orsay Museum, Paris

- Delivery of Orsay Museum in Paris.
- Delivery of 4,000 housing units in Medea (Algeria).
- A Franco-British consortium is formed to design, build and operate a fixed link across the English Channel.

- Acquisition of the Screg group, France's leading roadworks contractor, comprising Colas, Screg Routes and Sacer. Bouygues becomes the world's leading construction firm.
- Acquisition of Dragages and Smac Acieroid (waterproofing).

**1987**

- Delivery of Pyeong Taek methane terminal in South Korea.
- Delivery of Lagos thermal power plant (Nigeria), one of the most powerful in Africa.



Lagos thermal power plant

- Acquisition of TF1: Bouygues becomes the main shareholder (25%) and operator of France's leading television channel.

**1988**



The Ile de Ré Bridge

- The Group moves into its new head office, Challenger, in Saint-Quentin-en-Yvelines (Paris region).
- Delivery of the Ile de Ré bridge (western France).
- Delivery of the European Parliament building in Strasbourg.
- Martin Bouygues is named Chief Executive Officer of Bouygues.

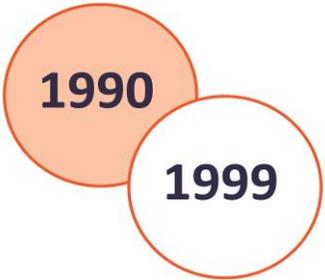
**1989**



Arche de la Défense in Paris

- On 5 September 1989, Francis Bouygues stands down as Chairman of the Bouygues Board of Directors. On his proposal, Martin Bouygues is appointed Group Chairman and

- Chief Executive Officer.
- Delivery of Sylans viaduct in France.
- Delivery of the Arche de La Défense in Paris.
- Acquisition of Grands Moulins de Paris (GMP), sold on 2 October 1998 to a group of investors made up of AXA Private Equity Fund, Gilde Buy-Out Fund and Charterhouse.



**1990**

- Restructuring of the Richelieu wing of the Louvre Museum in Paris.
- Delivery of the first project in Moscow (Iris Hotel).
- Bouygues begins operations in Thailand with the construction of Muang Thong Thani new-town near Bangkok.
- Acquisition of Losinger, Switzerland's third-ranking construction group, whose subsidiary, VSL, is world leader in post-tensioning.
- Compagnie Ivoirienne d'Electricité (CIE, a subsidiary of

Saur and EDF) is awarded the concession for the power utility in Ivory Coast.

- Bouygues is the main shareholder of the concession company entrusted with design, financing, construction and 35-year operation of the Northern Lyon Bypass.
- Francis Bouygues founds Ciby 2000, a feature film production company, which stopped its production activities in 1998. Its catalogue was sold in 1999. Films produced include: *Une Epoque Formidable* by Gérard Jugnot, *High Heels* by Pedro Almodovar, *The Piano* by Jane Campion, *Underground* by Emir Kusturica, *Secrets and Lies* by Mike Leigh, and *Taste of Cherry* by Abbas Kiarostami.

## 1991



Kwun Tong bridge, Hong Kong

- Reconstruction of Charlety Stadium in Paris.
- Delivery of Agadir airport (Morocco).
- Delivery of the viaduct over the Isère river for the Winter Olympics.
- Delivery of the two Pacific Place towers.
- Delivery of Kwun Tong bridge in Hong Kong.
- TF1 takes over the thematic channel Eurosport.
- Ciby 2000 produces *Une époque formidable* by Gérard Jugnot.
- Ciby 2000 produces and *High Heels* by Pedro Almodóvar.

## 1992

- Delivery of James Bay dam in Canada.
- Delivery of Hassan II mosque in Casablanca (Morocco).

## 1993



The Channel Tunnel

- Casablanca Bay sanitation scheme (Morocco) (January).
- In February, Bouygues acquires a stake in South African construction firm Basil Read (sold in 2005).
- *Palme d'Or* at Cannes Film Festival for *The Piano* by Jane Campion (May).
- César (French Oscar) for Best Foreign Film for Pedro Almodóvar's *High Heels*.
- Francis Bouygues dies on 24 July.
- Bouygues establishes a national paging network under the ERMES standard. The first service, Kobby, is launched in 1994. (September).
- Delivery of the Channel Tunnel (December).

## 1994



European Business Centre, Hungary

- Delivery of the World Trade Centre in Bucharest (Romania).
- Delivery of the European Business Centre in Budapest Hungary).
- Stim and Batir merge.
- Bouygues increases its stake in TF1 from 25% to 34%.
- Three Oscars in Hollywood for *The Piano* by Jane Campion (March).
- Bouygues and EDF sign a strategic international partnership agreement (May).
- Launch of LCI (La Chaîne Info), Europe's first rolling news channel and wholly-owned subsidiary of TF1 (June).
- Bouygues gains a licence to operate France's third mobile phone network under the DCS 1800 standard (October).
- Delivery of the National Stadium and the Tsing Ma Bridge.

## 1995



Normandy bridge, France

- Delivery of the Pontiac Marina office tower in Singapore.
- Inauguration of the Normandy Bridge (France) (January).
- Construction/concession of the Sydney metro in Australia (February).
- Delivery of the French National Library in Paris.
- Construction of the N'Kossa barge in Congo (March).
- *Underground* by Emir Kusturica wins the *Palme d'Or* at Cannes Film Festival (May).
- Establishment of Saibos in which Bouygues Offshore and Saipem hold equal stakes (turkey construction and installation of platforms and subsea pipelines) (June).
- Delivery of the Gök Tepe mosque in Turkmenistan.
- TF1 opens its website ([www.tf1.fr](http://www.tf1.fr)) (December).

## 1996



Rambler Channel Bridge, Hong Kong

- Bouygues creates and launches the digital package TPS (Télévision par Satellite) (January).
- The French broadcasting authority (CSA) renews TF1's broadcasting licence for five years (April).
- Commercial launch of Bouygues Telecom (May).
- *Secrets and Lies* by Mike Leigh wins the *Palme d'Or* at Cannes Film Festival (May).
- 40% of Bouygues Offshore is floated on the stock exchange in Paris and New York (November).
- The Saur/Cise merger alters the capital structure of Bouygues.

## 1997



Stade de France Stadium Paris

- Delivery of Happy Valley race course in Hong Kong.
- Delivery of Rambler Channel Bridge in Hong Kong.
- Delivery of the Ashgabat Presidential Palace in Turkmenistan (February).
- *Taste of Cherry* by Abbas Kiarostami wins the *Palme d'Or* at Cannes film festival (May).
- Delivery of Hong Kong Convention Centre in time for the ceremony handing the Special Administrative Region back to China (June).
- Opening of the Gustave Eiffel Apprentice Training Centre in Chilly-Mazarin (Paris region, September).
- Bouygues Telecom signs a loan agreement for FF 15 billion (October).
- Bouygues is removed from the CAC 40 index (November).
- Delivery of the Stade de France Stadium in Saint-Denis (November).
- Bouygues Telecom launches high-resolution digital sound and Nomad, the no-commitment mobile (November).
- Delivery of Cheung Ching tunnel in Hong Kong.
- Vincent Bolloré acquires a stake in Bouygues (December).
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## 1998



Avignon viaduc, France

- Bouygues signs a PFI contract for the construction of King's College in London (January).
- Delivery of the Boulonnais

- viaducts (A16 motorway, France, June).
- Delivery of the Avignon viaducts (June).
- Bouygues builds two railway tunnels in Hong Kong for FF 2.6 billion (October).
- Bouygues receives a work order for Europe's biggest office development scheme: Cœur Défense in Paris, France (October).
- Vincent Bolloré sells his stake in Bouygues to François Pinault (November).
- SCDM (Martin Bouygues and Olivier Bouygues) and Artémis sign a 3-year shareholder agreement (December).

1999



The George V Hotel,  
Paris.

- The capital of Saur is reorganised (January).
- Bouygues signs contracts for the construction of part of the CPC oil export terminal and pipeline in Russia.
- The Group spins off its construction business to form Bouygues Construction (June).
- Bouygues raises its stake in Bouygues Telecom from 34% to 54%.
- €540 million capital increase (June).
- Bouygues Telecom welcomes its two millionth customer (July).
- Francis Bouygues is named entrepreneur of the century in the construction sector by *L'Usine Nouvelle* magazine (October).
- Bouygues returns to the CAC 40 index (October).
- Delivery of the George V Hotel renovated (December).
- The Bouygues parent company sells 51% of Bouygues Offshore and 100% of ETDE to Bouygues Construction (December).

- €229 million capital increase through *Bouygues Confiance*, a mutual fund reserved for employees.

2000

2009

2000



The Rostock Tunnel, Germany

- €1.5 billion capital increase (March).
- Works start on Rostock Tunnel, Germany's first private road infrastructure concession (March).
- Bouygues makes a share exchange offer for its subsidiary Colas (July and August). After this transaction, Bouygues holds 96.5% of Colas.

2001



The Cairo metro (line 2),  
Egypt

- Bouygues Telecom decides not to apply for a UMTS licence in France (30 January).
- TF1 acquires 100% of the Eurosport group (January).
- Delivery line 2 of the Cairo metro (Egypt).

## 2002



i-mode™

- Bouygues increases its stake in Bouygues Telecom from 54% to 65% by acquiring Telecom Italia's interest (February).
- Bouygues Telecom applies for a UMTS licence. Bouygues Telecom and NTT DoCoMo sign an agreement to develop i-mode™ services (April).
- Bouygues Construction sells its majority stake in Bouygues Offshore to Saipem (July).
- Launch of i-mode™ (November).

## 2003



The Tangiers Mediterranean

- Bouygues acquires E.ON's interest in Bouygues Telecom, raising its stake from 67% to 73% (January), and to 83% (December).
- Bouygues Construction delivers the Budapest sports arena in Hungary (March).
- The shareholder agreement between Artémis and SCDM is extended (May).
- Bouygues Construction signs a contract for construction of the new Tangiers Mediterranean port (Morocco) (June).

## 2004



Masan Bay Bridge, South Korea

- Bouygues Construction signs a €250 million contract to build Masan Bay bridge in South Korea (June).
- Delivery of Groene Hart Tunnel in the Netherlands, one of the greatest adventures of our times. The 7-km long tunnel bored under the water table through sand and silt soil, allows two trains to pass each other at 300 km

per hour.

- On 23 July, the Bouygues Board of Directors approves an exceptional payout of €5 per share, proposed at the Ordinary Shareholders' Meeting on 7 October.
- On 19 November, Bouygues signs an agreement to sell Saur to PAI Partners. The agreement is approved by the competition authorities on 15 February 2005.

## 2005



Sail@MarinaBay, Singapore

- An exceptional payout of €5 per share is made on 7 January 2005.
- On 24 January Bouygues Construction signs a contract to build Singapore's tallest residential towers (The Sail@Marina Bay).
- United Kingdom: Bouygues Construction delivers new Home Office headquarters, a PPP project (February).
- Bouygues, Bouygues Telecom, TPS, Orange and France Telecom join forces to test a TV-over-mobile service using the new DVB-H standard (March).
- On 26 May, Bouygues Telecom launches nationwide broadband services using its Edge network, covering 85% of the French population.
- Founding of the Francis Bouygues Corporate Foundation, which helps motivated school-leavers with financial difficulties to finance their studies and fulfil their professional ambitions (June).
- Bouygues Construction and RATP Group are awarded construction of the Gautrain rail link between Johannesburg and Pretoria (South Africa) (July).
- *Bouygues Confiance 3* is launched – the third leveraged share ownership plan reserved for employees of the Group's French companies (November).
- AsiaWorld-Expo exhibition centre is delivered in Hong Kong (December).

2006



Cyprus Airports

- On 26 April Bouygues acquires the French government's 21% stake in Alstom, and signs a cooperation agreement with the company.
- Bouygues signs a sponsorship agreement on the restoration of the Hôtel de la Marine with the French Ministry of Defence and the Ministry of Culture and Communication (April).
- Bouygues Construction starts work on the Cyprus Airports for a total of €491 million. In 2005, Bouygues Construction signed a 25-year concession contract for the airports (May).
- Bouygues Construction to build the three tallest residential towers in Bangkok (May).
- On 26 June, the European Commission authorises acquisition by Bouygues French government's stake in Alstom. This gives Bouygues 23.26% of Alstom's capital and voting rights.
- Bouygues SA opens its new Paris (32 avenue Hoche) headquarters, an *HQE*<sup>®</sup> (High Environmental Quality) building (June).
- Bouygues announces *Bouygues Partage*, a share ownership plan accessible on equal terms reserved for Group employees in France (December).

2007



Seine Ouest Project

- On 4 January 2007, TF1, M6 and Vivendi sign a final agreement to bring together the pay-TV businesses of Groupe Canal+ and TPS in France as part of Canal+ France, a new group controlled

- by Vivendi.
- On 26 January 2007, Bouygues Immobilier launches Seine Ouest — 160,000 sq. metres of High Environmental Quality (*HQE*<sup>®</sup>) offices.
- Bouygues Construction uses the world's largest tunnel-boring machines on a project in China (February).
- On 30 May 2007, Colas acquires Spie Rail.
- On 10 September 2007, Bouygues acquires the 6.5% stake owned by BNP Paribas in Bouygues Telecom.
- On 17 September 2007, Vinci and Bouygues Construction sign a contract to build the containment shelter for the Chernobyl sarcophagus.
- *Bouygues Confiance* 4, the fifth leveraged capital increase reserved for employees of the Group's French companies, is carried out in December.

2008



The Bouygues Group's first advertising campaign  
"Building the future is our greatest adventure"

- In May 2008, Colas gains a new foothold in Australia with the acquisition of a 51% stake in the Australian company SAMI.
- TF1 Publicité enters the radio advertising market by winning the bid on independent radio stations on 24 June 2008.
- In July 2008, Colas acquires Gouyer and its subsidiaries, a group of companies operating in Martinique and Guadeloupe.
- On 20 October, Bouygues Telecom becomes an internet access provider.
- 28 October 2008, Bouygues Construction wins its first Public-Private Partnership contract in Canada.
- 3 November 2008, the Group launches its first advertising campaign "Building the future is our greatest adventure".

## 2009



Galeo, headquarters of Bouygues Immobilier

- The Group's first advertising film, featuring 41 employees, is shown on television and in cinemas (April).
- Bouygues Immobilier has laid the foundation stone of the future Orange retail park, incorporating Europe's biggest photovoltaic power plant (May).
- Bouygues Telecom invents All-in-One service with iéo, the best of mobile phone and broadband box in a single package (May).
- Settlement of an agreement between TF1 and Group AB (June).
- Bouygues Telecom passes the 10-million mobile customer mark (September).
- Bouygues Immobilier inaugurates its new headquarters, Galeo, in Issy-les-Moulineaux, outside Paris.
- Bouygues Construction wins a contract worth €950 million for a giant real estate complex in Qatar (November).
- Bouygues Immobilier wins a prize for the future Ginko eco-neighbourhood in Bordeaux at France's first National Urban Sustainability Conference (November).
- TF1 sells its 9.9% interest in Canal+ France to Vivendi, for €744 million (December).

## 2010



Tour Sequana

- Bouygues Construction wins a contract to build 63 works and maintenance centres throughout France for a total contract sum of €355 million.
- June – Bouygues Construction signs a €490-million

design-build contract in Hong Kong for a cruise ship terminal along with supporting facilities. Dragages Hong Kong (a Bouygues Construction subsidiary) also wins a €360-million contract for the construction of a rail tunnel.

- Colas acquires 100% of the share capital of Société de la Raffinerie de Dunkerque (SRD) (July).
- Bouygues Construction signs a €770-million contract for the Singapore Sports Hub, the world's largest sports infrastructure PPP (August).
- Inauguration of the Sequana tower, an office building carried out by Bouygues Immobilier and occupied by Bouygues Telecom (September).
- Bouygues Construction, through AREMA, signs a partnership with the city of Marseille for the reconfiguration and operation of the Stade Vélodrome football stadium over a 35-year period (November).
- Bouygues Construction and Leadbitter management team acquire a majority stake in the Leadbitter group from Heijmans NV (December).
- Agreement between Bouygues Telecom and SFR on deploying optical fibre in high-density areas (December).
- TF1 group acquires 100% of NT1 and 40% of TMC.

## 2011



Ministry of Defence at Balard

- Alstom and Bouygues, via its subsidiaries Bouygues Immobilier and ETDE, agree to create a joint venture under the name of EMBIX to develop and provide energy-management services for eco-communities. (January)
- The French state and the consortium "Atlantes", which includes Colas, sign a 40-year concession contract covering the financing, design, development, widening, operation and maintenance of the section of the A 63 motorway running through the department of les Landes in southwest France for a total amount of

€1.1bn. (January)

- Bouygues Construction wins a €1.25bn contract for the financing, design and construction of the new French Ministry of Defence (including the operation and maintenance of the complex for 30 years) at Balard in the 15<sup>th</sup> *arrondissement* of Paris. (May)
- On the occasion of its 15<sup>th</sup> birthday, Bouygues Telecom wins two awards: N°1 for customer relations for its fixed line and mobile businesses (the 5<sup>th</sup> year running for the latter). The operator now has 1 million fixed broadband clients. (June)
- Bouygues Telecom to unveil mobile telephony 2.0 : B&You (July).
- The TF1 Group announces that it has today finalised the acquisition of the 65.7% interest in Metro France held by Metro International, raising TF1's interest to 100%. (July).
- An Extraordinary General Meeting of shareholders authorised the Board of Directors to carry out a reduction in the share capital through a share repurchase tender offer for a maximum of 41.7 million Bouygues shares (11.7% of the share capital), at a price of €30 per share. (October)

## 2012



Paris Law Court complex

- Bouygues Telecom and France Télécom-Orange have signed an agreement to roll out optical fibre in high-density and lower density areas. (January)
- Bouygues Immobilier concludes a contract to develop the Clarins Group's future headquarters in Paris. (February)
- Bouygues Construction signs a contract to build the new Paris Law Court complex (February)

- Bouygues Telecom announces it will start to roll out its 4G network and chooses Lyon as its pilot city. (March)
- The CSA (French broadcasting authority) allocates six new DTT freeview channels, including HD1, a drama channel, for the TF1 group. This frequency means that the group now holds four free-to-air licences, like other leading media groups in Europe. (March)
- Bouygues Construction concludes a €140-million contract to renovate the Ritz Hotel in Paris. (April)
- Bouygues Construction awarded a 1.25 billion euro contract in Hong Kong. This contract covers the completion of the first section of the bridge between Hong Kong and the cities of Zhuhai and Macao. Its amount makes this contract the largest design-build contract ever awarded in Hong Kong. (June)
- Bouygues Batiment International takes 100% ownership of Leadbitter, a company specialises in construction, particularly in the housing sector, and operates over a vast area across south England and south Wales. (July)
- Bouygues Telecom and Darty announce the launch of Bouygues Telecom Edition Darty offers, to be sold exclusively throughout Darty's 226 stores (August)
- B&YOU launches its prepaid mobile phone card, the only one without an expiry date and with the lowest rates on the market for calls, SMS and mobile internet in mainland France (September)
- Launch of the Campus Val de Bièvre operation. As well as being designed and developed by Bouygues Immobilier, this is also a Rehagreen® initiative (September)
- Colas announces a new organisation for its roads activity in mainland France, based on 7 regional subsidiaries all operating under the single brand name of Colas (October)
- As part of a consortium, Colas Rail wins the contract to extend line No. 1 of the Algiers metro for a total amount of €85 million (October)
- As part of a consortium, Bouygues Construction wins a

contract to build several sporting facilities in Canada for a total amount of €110 million (October)

- B&YOU sets the standard once again on the low-cost mobile telephony market by launching its new plans (November)
- TF1 and Discovery Communications sign a deal and take the first few steps to building a strategic alliance in three key areas: Eurosport, four pay-TV channels and production (December)

## 2013



- The Bouygues group becomes a founding partner in the ExpoFrance 2025 project by supporting France's bid to host World Expo 2025 (January)
- Colas Ltd is awarded, as part of a consortium, an 8-year Highways

and Works contract involving the upgrading and maintenance of the road network in central London. The total value of the base contract is estimated at £420 million (€520 million), of which Colas Ltd has a 40% share. (January)

- Bouygues Construction is to build Incity, the tallest skyscraper in Lyon - Value of contract : €124 million (February)
- A distinction for Challenger for excellent performance on the BREEAM® rating system (Building Research Establishment Environmental Assessment Method) (March)
- Bouygues Construction signs its first contract in Myanmar worth €74 million to design and build the second phase of Star City, a prominent residential estate featuring 4,980 apartments, car parks and

communal facilities (April)

- Colas Rail awarded a design-Build contract for Morocco's first high speed train line. The total contract value amounts to €136 million, of which €124 million earmarked for Colas Rail and Colas Rail Maroc. (April)
- Bouygues Construction wins a contract worth €138 million in the United Kingdom to finance, design, and build a student accommodation development on the campus of the University of Hertfordshire (May)
- Bouygues Telecom reorganises its senior management (May)
- Bouygues Telecom confirms the launch of its nationwide 4G network for 1 October 2013 (June)
- In Lyon, Bouygues Immobilier is leading the way with Hikari, Europe's first positive-energy, mixed-use smart development (June)
- Bouygues Construction wins a contract worth over €100 million for the renovation of the Hôtel du Crillon (July)
- A consortium consisting of Bouygues Bâtiment Ile-De-France, Sodexo, TF1, and OFI IntraVia sign the contract for the "City of music" on Seguin Island. The value of the works will amount to €170 million (July)
- Bouygues Telecom and SFR have entered into exclusive negotiations to share part of their mobile networks (July)
- Bouygues TP is to build the Tuen Mun – Chek Lap Kok tunnel in Hong Kong for €1.1 billion (July)
- Bouygues Construction signs €1.15-billion contract to build a 4.2-km subsea road tunnel in Hong Kong (August)
- In Bordeaux, Bouygues Immobilier inaugurates Ginko, one of the biggest eco-neighbourhoods in France (September)
- On 1 October, Bouygues Telecom launches its nationwide 4G network, which covers 63% of the population or 40 million people in France (September)
- Bouygues Construction and Colas sign a partnership

- contract for the L2 Marseille bypass for an investment of €620 million (October)
- Bouygues Construction wins a construction contract worth €360 million for a 6-star luxury hotel in the heart of Macao's City of Dreams entertainment resort (November)
- 2013: TF1's innovation strategy in programmes and digital is crowned with success thanks to growth in the annual audience share to 22.9% (+0.2% versus 2012).

## 2014



- Bouygues Construction and the city of Grenoble sign a partnership agreement for the construction of the first demonstrator of the ABC (Autonomous Building for Citizens) concept in the form of a residential building, comprised of around 90 housing units, intended to achieve self-sufficiency in terms of water and energy and to optimise waste management. (January)
- Bouygues Telecom and SFR conclude a strategic agreement to share a part of their mobile access networks. (January)
- The D3-Société de la Déviation de Troissereux company, comprising Colas Nord-Picardie (a subsidiary of Colas), DTP Terrassement and Bouygues TP Régions France (both subsidiaries of Bouygues Construction), sign a PPP contract for the Troissereux bypass in Northern France. (January)

- Bouygues Immobilier inaugurates the "Cap Azur" eco-neighbourhood in Roquebrune-Cap-Martin, transforming a disused 7-hectare site in a place to both live and work. (February)
- Bouygues responds to the call for bids launched by Vivendi for the acquisition of its subsidiary SFR. It makes several proposals to merge SFR with its subsidiary Bouygues Telecom, thus underlining its desire to create a major digital communications group in France. (March)
- Bouygues Construction signs its first contract in Ghana for the extension of Ridge Hospital in Accra. The hospital will be more modern and functional. (April)
- Icade and Bouygues Bâtiment Ile-de-France hand over the Paris Zoo. (April)
- Bouygues Immobilier opens a branch in Morocco: Bouygues Immobilier Maroc will develop a mixed-use programme comprising over 400 apartments, an office building and ground-floor retail space. (April)
- The TF1 group and Discovery Communications complete the acquisition by Discovery Communications of a controlling interest in Eurosport International, thereby raising the interest from 20% to 51%. (May)
- Bouygues Construction and Vinci handover a new metro line in Cairo. (May)
- The French government and Bouygues sign an agreement allowing the French government to acquire up to 20% of the capital of Alstom as part of the acquisition of Alstom's power activities by General Electric. (June)
- Bouygues Construction teams up with Solar Decathlon Europe 2014, a competition that involves universities and other institutes of higher education, their aim being to design and build functional life-size housing prototypes whose sole source of energy is the sun. (June)
- Bouygues Immobilier inaugurates the new site of the Clarins Group, located in the 17th *arrondissement* of Paris. (June)

- Bouygues Immobilier launches Green Home, a third positive-energy residential building, in the "Seine Arche" mixed development zone in Nanterre. It comprises a 147-unit positive-energy apartment building and nearly 2,000 m<sup>2</sup> of office space and public amenities. (June)
- TF1 is named as the most popular incumbent TV channel for the second consecutive year. (June)
- Bouygues Telecom is the first operator to offer 4G+ to its customers. (June)
- Bouygues Construction and the Soletanche Bachy group win the contract for package 2 of the Paris metro line 14 extension. (July)
- Decision by the French broadcasting regulator CSA, refusing LCI's request to migrate to free-to-air DTT. (July)
- Bouygues Construction acquires the Plan Group, a Canadian company specialising in electrical and mechanical engineering. (July)
- Bouygues Energies & Services, a subsidiary of Bouygues Construction, completes the acquisition of Plan Group, a Canadian company specialising in electrical and mechanical engineering (September)
- Through its subsidiaries Dragages Hong Kong and Bouygues Travaux Publics, Bouygues Construction wins a contract of around €490 million for the construction of two tunnels on the 6-km extension of the Shatin to Central Link metro line (September)
- Higashi, one of the office buildings in the Hikari positive-energy development in the Lyon-Confluence district, is purchased from Bouygues Immobilier by Real Estate Managers (September)
- Bouygues Telecom tests a 4K version - with video image definition four times better than current HD images (3840 x 2160 pixels vs. 1920 x 1080 pixels at the moment) - of its future "Miami" TV box (September)
- The TF1 group takes part in the pan-European "Media for Equity" alliance (an alternative investment model whereby media groups invest in start-ups in exchange for advertising campaigns) alongside German TV group ProSiebenSat.1 (October)
- The TF1 group completes the sale to ITAS, whose main activities are supplying telecoms equipment and project management, of 100% of OneCast, a subsidiary of TF1 specialising in DTT multiplex broadcasting (October)
- Bouygues Construction signs its first civil works contract in Azerbaijan, worth around €147 million, to design and build the "28 May" station of the capital Baku's metro line (November)
- Bouygues Immobilier and Acapace team up to develop serviced residences for senior citizens called Les Jardins d'Arcadie. This partnership entails Bouygues Immobilier acquiring 40% of the company operating Les Jardins d'Arcadie (November)
- Bouygues Telecom offers Netflix on the Bbox Sensation and on its Android box (November)
- Bouygues Telecom unveils a new, ground-breaking positioning, entirely focused on satisfying its customers, and also announces a new, simpler range of mobile plans. B&YOU is also integrated into Bouygues Telecom plans and services (November)
- Inauguration of the Henri-Konan-Bédié bridge in Abidjan (Ivory Coast). This new road link of a total of 6.7 km (including an interchange, two sections of motorway and a 21-lane toll barrier) was built by Bouygues Travaux Publics, DTP and VSL, all subsidiaries of Bouygues Construction (December)
- Bouygues Immobilier acquires Loticis, which specialises in urban planning-subdivision activities in the Paris region (December)

## 2015



- Bouygues Immobilier's Ginko eco-neighbourhood is awarded France's ÉcoQuartier label, the first time the label has been given to an operation developed by a private developer for a public-sector client. (January)
- Bouygues Telecom enhances Sensation plans for its customers with four bonus options (Spotify Premium, Gameloft, CanalPlay Start and unlimited TV). (January)
- Bouygues Construction, via Bouygues Energies & Services, signs a contract worth nearly €100 million to design, build and equip a state-of-the-art power station in Gibraltar. (January)
- Bouygues Construction launches Phase 2 of the Canning Town urban regeneration project in London, a contract worth approximately €160 million. (January)
- Bouygues Construction signs a contract worth approximately €900 million to build a nine-kilometre twin-tube tunnel for the NorthConnex motorway link project in Sydney, Australia. (February)
- Bouygues Telecom becomes the first French telecommunications company to reach a download speed of more than 300Mbps with LTE-Advanced Tri-band Carrier aggregation on its 4G network. (February)
- Bouygues Telecom changes its visual identity with a more accessible logo that better represents the operator. (March)
- Bouygues Immobilier takes a further step in shaping the city of the future by launching Nextdoor, a new generation of workspaces that help companies located in urban areas sink roots into the local economy, while at the same time serving the needs of their employees.

- (March)
- Bouygues Telecom announces the launch in June of France's first "Internet-of-Things" network based on LoRa technology. Bouygues Telecom is the first French operator to proceed with a commercial roll out of this technology, now recognised worldwide as the most advanced for the Internet of Things. (March)
- Bouygues Construction is chosen, as a member of a consortium, to design and build a new phase of Star City in the suburbs of Yangon (Rangoon) in Myanmar (formerly Burma). Its share of the contract is worth approximately €65 million. (April)
- NBCUniversal International Television Production, Mediengruppe RTL Deutschland and TF1 enter a ground-breaking partnership to produce US procedural dramas. (April)
- Cairo chooses Bouygues Construction and Vinci to build the extension of Line 3 of its metro system. The contract is worth a total of €264 million. (April)
- Bouygues Construction is chosen to build Manhattan Loft Gardens, its first tower in London. The London property developer, Manhattan Loft Corporation, has selected Bouygues UK, the British subsidiary of Bouygues Construction, for the construction of Manhattan Loft Gardens, a 143-metre landmark tower in Stratford, East London. The project represents a gross development value (GDV) of £250 million (approx. €340 million). (May)
- Bouygues Telecom is first or joint-first in 17 out of 21 ADSL and VDSL criteria measured in Arcep's "Quality of service for fixed internet access" scoreboard. (May)
- The Supreme Administrative Court (Conseil d'État) dismisses the French Broadcasting Authority's (CSA) refusal of TF1's request to switch LCI to freeview.
- Bouygues construction standardises the branding of its building-specialised french regional subsidiaries. (June)
- Bouygues Immobilier inaugurates Sanofi's Campus Val de Bièvre in Gentilly. (June)
- Bouygues Immobilier inaugurates HOME, the first high-

- rise residential building to be built in Paris since the 1970s. (June)
- The first event sealing the partnership between Les Jardins d'Arcadie and Bouygues Immobilier. (July)
- Green Office® Rueil, the head office of Unilever in France and developed by Bouygues Immobilier, is the first office building in the country to obtain Bepos-Effinergie positive-energy certification. (July)
- Colas Rail starts renewing 24 km of ballasted track and 27 points on line A of the suburban RER train network in the Parisian suburbs. (August)
- The TF1 group and Discovery Communications confirm Discovery Communications' acquisition of a 49% equity interest in the Eurosport group, henceforth fully-owned by Discovery Communications, and the acquisition by TF1 of Discovery's 20% interest in the pay-TV channels TV Breizh, Histoire and Ushuaïa, henceforth fully-owned by TF1. (October)
- Colas revolutionises roads by creating the Wattway solar road, a unique photovoltaic road surfacing, the result of five years of R&D in partnership with INES, France's national solar energy institute. This unprecedented technical feat gives roads an entirely new function as local producers of clean and renewable energy. (October)
- Gilles Pélisson is named Chairman and CEO of the TF1 group by TF1's Board of Directors and will take up his position on 19 February 2016. (October)
- Bouygues Construction starts structural renovation work at Longchamp racecourse in Paris for customer France Galop. (October)
- French President François Hollande opens France's new Ministry of Defence complex built by Bouygues Construction in the 15th arrondissement of Paris. With its many aspects ranging from construction of extremely strong buildings to the recruitment of experts in measures relating to national security, the project required six years of work. (November)
- Bouygues Telecom is the best ISP for streaming and web browsing according to Arcep's "Quality of service for fixed internet access" survey. (November)
- The CSA (French Broadcasting Authority) approves the request to make LCI, the rolling news channel created by TF1 in 1994, a freeview DTT channel, subject to a number of undertakings given by TF1 and accepted by the CSA. (December)
- Within the scope of COP21, the Bouygues group wins two climate solutions awards (Trophées Solutions Climat) for the Wattway solar road by Colas and for the Hikari positive-energy development in Lyon by Bouygues Immobilier. In France, the Climate Solutions awards recognise the best nationwide initiatives for reducing the impact of and/or adapting to the effects of climate change. (December)

## 2016



- Bouygues Telecom strengthens its position in the Internet of Things with the creation of a dedicated subsidiary, Objenious. (January)
- Following Alstom's public share buy-back offer, the Bouygues group holds 28.3% of Alstom's capital at 28 January 2016, down from 29.2% on 31 December 2015.
- Property developer Oberoi Realty awards a contract for the construction of two condominiums in Mumbai, India, to a joint venture made up of Bouygues Bâtiment International and VSL, both Bouygues Construction subsidiaries. Worth close to €100 million, this project will be the Group's first property development in the country. (January)
- TF1 acquires 70% of the Newen group. (January)